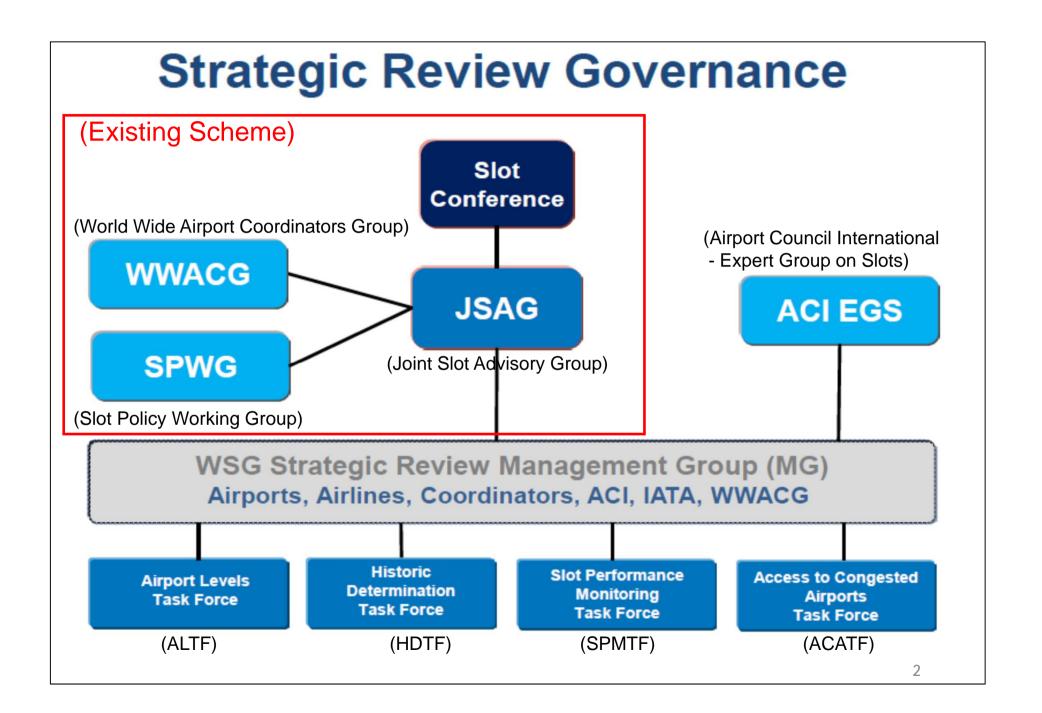
Asia/Pacific Airport Coordinators Association (APACA)

Agenda Item 2

WSG Strategic Review Management Group (WSRMG)

15th APACA meeting 7 November, 2017 Madrid, Spain



WSG Strategic Review Management Group (WSRMG)

Affiliation	Company Name	Name
Airlines (4 Companies)	IATA (International Air Transport Association)	Dimiter Zahariev (IATA)
(4 Companies)	Vueling Airlines (Spain)	Ana Sanchez (VY)
	United Airlines (USA)	Michele Boyce (UA)
	Qantas Airways (Australia)	Paul Petrykowycz (QF) (Vice Chair till Dec. 2017)
Airports (4 Companies)	ACI (Airport Council International)	Stefano Baronci (ACI)
	Frankfurt International Airport (Germany)	Gunter Heinrich (FRA) (Chair till Dec. 2017)
	São Paulo International Airport (Brazil)	Joao Pita (GRU)
	Sydney International Airport (Australia)	Dave Perring (SYD)
Coordinators (4 Organizations)	WWACG (World Wide Airport Coordinators Association)	Eric Herbane (WWACG) (Vice Chair till Dec. 2017)
	EUACA Chairman (Norway)	Fred Wister (EUACA)
	Federal Aviation Administration (USA)	Brian Meehan (FAA)
	APACA Chairman (Japan)	Hiroki Takeda (APACA)

(12 members)

Europe

America

Asia/Pacific

Airport Level Task Force (ALTF)

Affiliation	Company Name	Name
Airlines (6 Companies)	Vueling Airlines (Spain)	Julia Lleo Gosalves (VY)
	Lufthansa AG (Germany)	Magnus Abstoss (LH)
	KLM Royal Dutch Airlines (Netherland)	Bert imminga (KL)
	Emirates (UAE)	Murtuza Razvi (EK)
	Delta Airlines (USA)	Jennifer Sayre (DL) (Lead)
	American Airlines (USA)	Jim Watt (AA)
Airports	London Heathrow International Airport (UK)	Alyson Playford (LHR)
(4 Companies)	Amsterdam Airport Schiphol (Netherland)	Tony Joustra (AMS)
	San Francisco International Airport (USA)	John Bergener (SFO)
	Los Angeles International Airport (USA)	Jeff Mort (LAX)
Coordinators	Schedule Coordination Austria GmbH (SCA, Austria)	Wolfgang Galistl (AT)
(7 Organizations)	Federal Aviation Administration (FAA, USA)	Brian Meehan (US)
	Agência Nacional de Aviação Civil (ANAC, Brazil)	Leandro Miranda (BR)
	Airport Coordination Australia (ACA, Australia)	Petra Popovac (AU)
	Japan Schedule Coordination (JSC, Japan)	Hiroki Takeda (JP)
	Hamad International Airport (Qatar)	Antonios Chouzouris (QR) (Co-Lead)
	Consultants	Vivi Tsagkroni (Cons.)

(17 members)

Europe

America

Asia/Pacific

Others

Airport Level Task Force's Scope of Work

- 1. Review the effectiveness of Level 2 and level 3 Airport principles and develop proposals for new principles where it is identified that the current process is not optimal.
- 2. Review WSG section 6.1 'Demand and capacity management' and establish the roles and responsibilities all stakeholders involved the frequency of the capacity analysis.
- 3. Recommend a set of minimum criteria to be met for moving from one level to another.
- 4. Perform impact assessment and proof of concept of the new proposed process and principles
- 5. Collect and analyze global data and statistics to support the evaluation of airport levels.

Historic Determination Task Force (HDTF)

Airlines (10 Companies) Lufthansa AG (Germany)	Affiliation	Company Name	Name	
British Airways (UK) Air France (France) European Air Transport (Germany) Cebu Pacific (Philippines) Cathey Pacific (Hong Kong) Flydubai (UAE) Avianca (Columbia) LAN Airlines (Chile) Airports (5 Companies) European Air Transport (Germany) Cebu Pacific (Philippines) Dio Angelo C. Alojado (5J) Eva Choi (CX) Tumenjargal Gantumur (FZ) Santiago Cadavid (AV) LAN Airlines (Chile) Alfred John Zwerdling (LA) Frankfurt International Airport (Germany) Companies) Gunter Heinrich (FRA) London Heathrow International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Reina Komori (NRT)	Airlines	Wizz Air (Hungary)	Marta Gomez Munoz (W6)	
Air France (France) European Air Transport (Germany) Cebu Pacific (Philippines) Cathey Pacific (Hong Kong) Flydubai (UAE) Avianca (Columbia) LAN Airlines (Chile) Airports (5 Companies) Frankfurt International Airport (Ireland) Dublin International Airport (Japan) Francois Decarreau (AF) Francois Decarreau (AF	(10 Companies)	Lufthansa AG (Germany)	Yanki Puersuen (LH)	(Co-Lead)
European Air Transport (Germany) Cebu Pacific (Philippines) Cathey Pacific (Hong Kong) Flydubai (UAE) Avianca (Columbia) LAN Airlines (Chile) Airports (5 Companies) European Air Transport (Germany) Dio Angelo C. Alojado (5J) Eva Choi (CX) Tumenjargal Gantumur (FZ) Santiago Cadavid (AV) Alfred John Zwerdling (LA) Frankfurt International Airport (Germany) Gunter Heinrich (FRA) London Heathrow International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Reina Komori (NRT)		British Airways (UK)	Tracey Buckmaster (BA)	
Cebu Pacific (Philippines) Cathey Pacific (Hong Kong) Flydubai (UAE) Avianca (Columbia) LAN Airlines (Chile) Airports (5 Companies) Frankfurt International Airport (Ireland) Dio Angelo C. Alojado (5J) Eva Choi (CX) Tumenjargal Gantumur (FZ) Santiago Cadavid (AV) Alfred John Zwerdling (LA) Gunter Heinrich (FRA) Benjamin Hoskins (LHR) Dublin International Airport (Ireland) Narita International Airport (Japan) Reina Komori (NRT)		Air France (France)	Francois Decarreau (AF)	
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Flydubai (UAE) Avianca (Columbia) LAN Airlines (Chile) Airports (5 Companies) Frankfurt International Airport (Germany) London Heathrow International Airport (UK) Dublin International Airport (Japan) Narita International Airport (Japan) Tumenjargal Gantumur (FZ) Santiago Cadavid (AV) Alfred John Zwerdling (LA) Gunter Heinrich (FRA) Benjamin Hoskins (LHR) Jean Halpin (DUB) Reina Komori (NRT)		Cebu Pacific (Philippines)	Dio Angelo C. Alojado (5J)	
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LAN Airlines (Chile) Airports (5 Companies) Frankfurt International Airport (Germany) London Heathrow International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Alfred John Zwerdling (LA) Gunter Heinrich (FRA) Benjamin Hoskins (LHR) Lead) Reina Komori (NRT)		Flydubai (UAE)	Tumenjargal Gantumur (FZ)	
Airports (5 Companies) Frankfurt International Airport (Germany) London Heathrow International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Gunter Heinrich (FRA) Benjamin Hoskins (LHR) Jean Halpin (DUB) Reina Komori (NRT)		Avianca (Columbia)	Santiago Cadavid (AV)	
(5 Companies) London Heathrow International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Reina Komori (NRT)		LAN Airlines (Chile)	Alfred John Zwerdling (LA)	
Dublin International Airport (UK) Dublin International Airport (Ireland) Narita International Airport (Japan) Reina Komori (NRT) Reina Komori (NRT)	Airports	Frankfurt International Airport (Germany)	Gunter Heinrich (FRA)	
Narita International Airport (Japan) Reina Komori (NRT)	(5 Companies)	London Heathrow International Airport (UK)	Benjamin Hoskins (LHR)	
P. D. (OVD)		Dublin International Airport (Ireland)	Jean Halpin (DUB)	(Lead)
Sudney International Airport (Australia) Dave Perring (SYD)		Narita International Airport (Japan)	Reina Komori (NRT)	
Sydney international Airport (Australia)		Sydney International Airport (Australia)	Dave Perring (SYD)	
Coordinators Civil Aviation Authority of Brazil (ANAC) Rodrigo Neves Martin (BR)	Coordinators	Civil Aviation Authority of Brazil (ANAC)	Rodrigo Neves Martin (BR)	
(7 Organizations) Airport Coordination Limited (ACL) (UK) Richard Cann (GB)	(7 Organizations)	Airport Coordination Limited (ACL) (UK)	Richard Cann (GB)	
Airport Coordination of Portugal (ANA) Alexandra Joaquim (PT) (Co-Lead)		Airport Coordination of Portugal (ANA)	Alexandra Joaquim (PT)	(Co-Lead)
Airport Coordination of France (COHOR) Antoine Lapert (FR)		Airport Coordination of France (COHOR)	Antoine Lapert (FR)	
Airport Coordination of Germany (FHKD) Birgit Krenzin (DE)		Airport Coordination of Germany (FHKD)	Birgit Krenzin (DE)	
Belgium Schedule Coordination (BSC) Didier Hocq (BE)		Belgium Schedule Coordination (BSC)	Didier Hocq (BE)	
Airport Coordination of Spain (AECFA) Guillermo Cebrian (ES)		Airport Coordination of Spain (AECFA)	Guillermo Cebrian (ES)	6

(22 members)

Historic Determination Task Force's Scope of Work

- 1. Review the effectiveness of the Slot Return Deadline (SRD) and Historic Baseline Date (HBD) (WSG 8.5.1 8.5.3).
- 2. Review and evaluate improvements to the Calendar of Activities that best promote planning needs.
- 3. Identify and analyze the factors that result in the delayed handback of slots.
- 4. Identify existing levels of slot utilization, historic precedence, pre and post HBD slot returns.
- 5. Review and evaluate the most appropriate length of a series of slots.
- 6. Evaluate the effectiveness of SRD, WSG timeline of activities and how to optimize them with a view towards more efficient planning and usage of capacity.
- 7. Evaluate the impact of different definition for slot series (e.g. "per day of the week slot series" vs. a "weekly slot series"; length of the series in relation to season length);

Slot Performance Monitoring Task Force

Affiliation	Company Name	Name
Airlines	Vueling Airlines (Spain)	Mathias Genanian (VY) (Lead)
(10 Companies)	British Airways (UK)	Robert Kensey (BA)
	Air France (France)	Sylvain Le Nestour (AF)
	Thomas Cook Airlines (UK)	Lousie Oliva (MT)
	Lufthansa AG (Germany)	Kwan Hang Charles So (LH)
	VietJet Air (Viet Nam)	Jay L Lingeswara (VJ)
	Royal Jordanian (Jordan)	Sief Addeen Freihat (RJ)
	Avianca (Columbia)	Alicia Vita (AV)
	Gol Transportes Aéreos (Brazil)	Eduardo Wakami (G3)
	LAN Airlines (Chile)	Alexandre Ferreira Pinho (LA)
Airports	London Heathrow International Airport (UK)	Jennifer Sykes (LHR)
(6 Companies)	Amsterdam-Schiphol International Airport (Netherland)	Kevin Haagen (AMS)
	London Gatwick Airport	John Parton (LGW)
	Chicago O'Hare International Airport (USA)	Ben Sipiora (ORD)
	Rio De Janeiro International Airport (Brazil)	Hildoberto Augusto De Oliveira (GIC)
	Johannesburg International Airport (South Africa)	Kris Reddy (JNB)
Coordinators	Airport Coordination Limited (ACL) (UK)	Fernando de Freitas (GB)
(5 Organizations)	Belgium Schedule Coordination (BSC)	Werner Callebaut (BE)
	Civil Aviation Authority of Brazil (ANAC)	Rodrigo Neves Martin (BR)
	Airport Coordination of South Africa	Stephanie Pillay (SA)
	Delhi International Airport (DELHI)	Jaideep Singh Thakur (IN)

(21 members)

Slot Performance Monitoring Task Force's Scope of Work

- 1. Perform information gathering exercise to collect data on the actual performance from a sample of airports and any another relevant stakeholders.
- 2. Based on the above data, identify and analyze the problems related to actual performance on the day and across the season.
- 3. Review and evaluate the factors that will drive performance improvements and changes to processes and propose potential improvements to the planning processes.
- 4. Review of Force majeure factors and their impact on performance.
- 5. Review the Slot Performance Committee (SPC) and Coordination Committee (CC) annex and rules with the potential for reinforcement and enhancement of the WSG, specifically:
- 6. Analyze the On-Time Performance in relation to historic eligibility.

Access to Congested Airport Task Force

Affiliation	Company Name	Name
Airlines (10 Companies)	Lufthansa AG (Germany)	Christian Wollny (LH)
	British Airways (UK)	Chris Carter (BA)
	Virgin Atlantic Airways (UK)	David Hill (VS)
	KLM Royal Dutch Airlines (Netherland)	René Slobbe (KL)
	TNT Airways (Belgium)	Anne-Catherine Paul (3V)
	Air Astana (Kazakhstan)	Michael Whitehead (KC) (Co-Lead)
	Jet Airways (India)	Neville Mehta (9W)
	Avianca (Columbia)	Carlos Torres (AV)
	JetBlue Airways (USA)	Gregory Witpen (B6)
	Southwest Airlines (USA)	Suki Ziegenhagen (WN)
Airports	Flughafen Düsseldorf International (Germany)	Lutz Honerla (DUS)
(8 Companies)	London Heathrow International Airport (UK)	Alyson Playford (LHR)
	Amsterdam-Schiphol International Airport (Netherland)	Lotte Harbers (AMS)
	Aeropuertos Españoles y Navegación Aérea (AENA)	Elisa Callejo (AENA)
	Toronto Pearson International Airport (Canada)	John Sharp (YYZ)
	JFK International Airport (USA)	Patty Clark (PANYNJ)
	Los Angeles International Airport (USA)	Viji Prasad (LAX)
	São Paulo/Guarulhos International Airport (Brazil)	Joao Pita Almeida (GRU) (Lead)
Coordinators	Chicago O'Hare International Airport (USA)	Paul Lark (ORD) (Co-Lead)
(5 Organizations)	Civil Aviation Authority of Brazil (ANAC)	Leandro Miranda (BR)
	Airport Coordination Limited (ACL) (UK)	Ingrid Hainy (GB)
	Airport Coordination of France (COHOR)	Eric Herbane (FR)
	Airport Coordination of Thailand (Thailand)	Thiti Arayakhun (TH) 10

(23 members)

Access to Congested Airport Task Force's Scope of Work

- 1. Collect and evaluate global data (churn of slots, how much of the 50% N.E. pool is allocated etc.) of the current utilization rates of slots, how many new entrant requests have been met and how many have not, as well as share of capacity at airports with different levels of congestion and coordination. This information is vital to ensure that this task force acts on hard data regarding access to airports, and not just on assumptions about difficulties of access at a specific airport.
- 2. In light of this data, evaluate changes that could make the new entrant rule (WSG 8.3.5) more effective.
- 3. In light of this data, validate the current list of additional allocation criteria (WSG 8.4.1) and enhance and clarify where necessary and evaluate the current implementation.
- 4. Deliver a recommendation on the future WSG policy on fair and neutral access to congested airports, if a change is determined to be needed.
- 5. Consider whether guiding principles or best practices would be helpful for coordinators to assist in furthering a competitive environment in slot allocation.

Time Schedule of Task Forces

40th ICAO General Assembly (September 2019)

